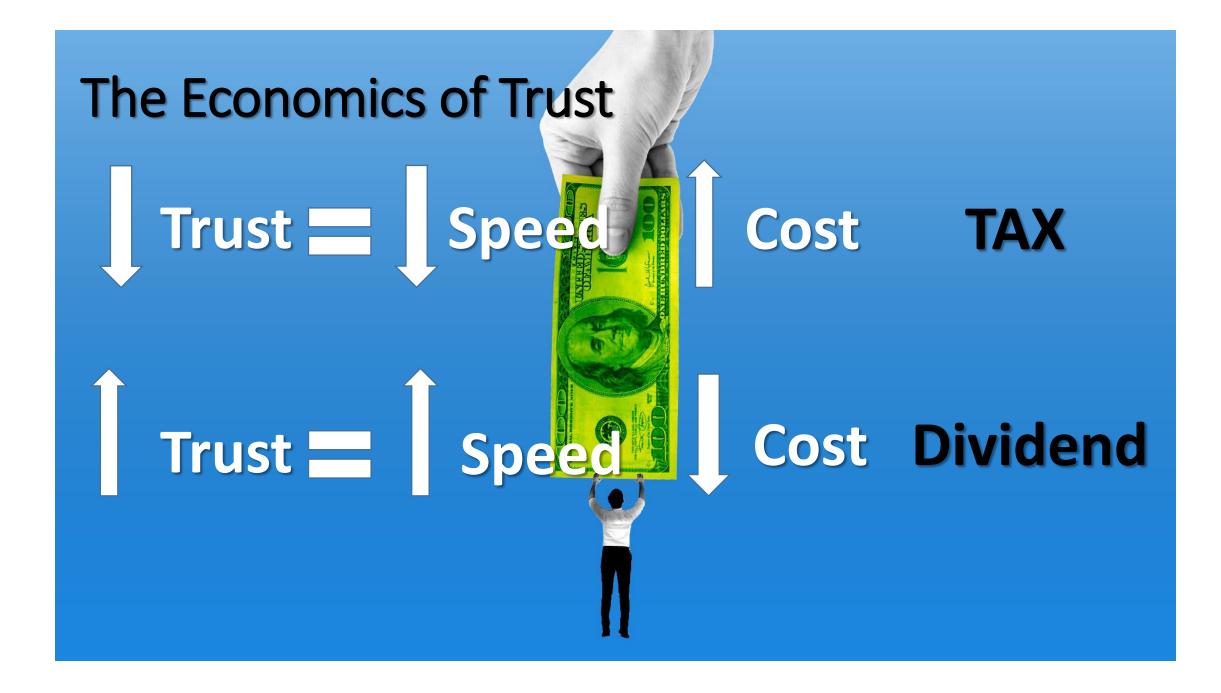


What is Trust?



- "Simply put, **Trust** is Confidence."
- The opposite of Trust is **Suspicion**
- Jack Welch, Former CEO of General Electric on Trust:
 - "You know it when you feel it."



Trust as a Force Multiplier



Traditional Business Formula:

Strategy x Execution = Results

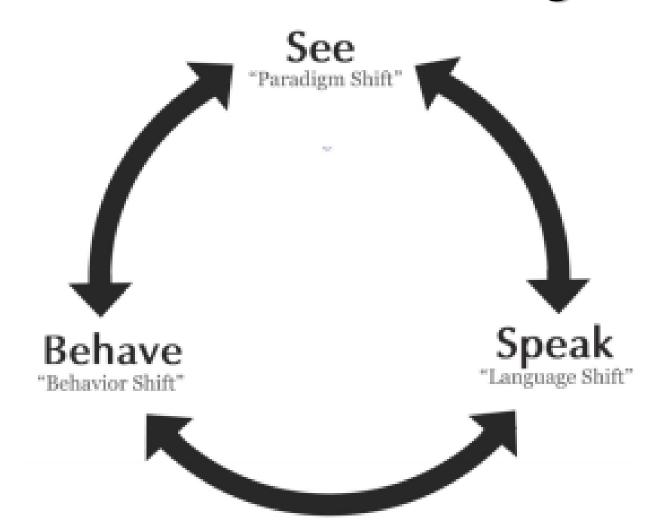
The Hidden Variable:

(Strategy x Execution) **Trust** = Results

The 5 WAVES OF TRUST



The 3 Dimensions of Establishing Trust

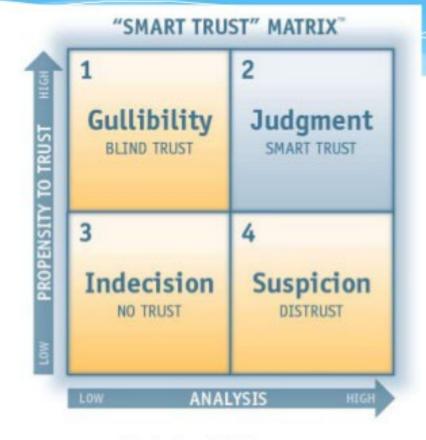


4 Cores of Credibility

- 1. Integrity
- 2. Intent
- 3. Capabilities
- 4. Results



Extending Smart Trust



The 13 Behaviors of High Trust Leaders

CHARACTER

- 1. Talk Straight
- 2. Demonstrate Respect
- 3. Create Transparency
- 4. Right Wrongs
- 5. Show Loyalty

COMPETENCE

- 1. Deliver Results
- 2. Get Better
- 3. Confront Reality
- 4. Clarify Expectations
- 5. Practice Accountability

CHARACTER & COMPETENCE

- 1. Listen First
- 2. Keep Commitments
- 3. Extend Trust